

Charity Registration No. 306338

Company Registration No. 946307 (England and Wales)

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)**

CONSOLIDATED FINANCIAL STATEMENTS

TRUSTEES' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2007

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
LEGAL AND ADMINISTRATIVE INFORMATION**

Trustees	D Tomlinson M.A. (Cantab) (Chairman) J Houlton B.Sc M.Sc CEng M.B.C.S. (Vice Chairman) J N Hart L.L.B. (Hon Secretary) M Pollock (Hon Treasurer) N Clutton O.B.E. F.R.I.C.S. G M Burton Lady E Benson P Bryant OBE Dr J Godfrey M.A. M Garston L.L.B. D Streeter B.Sc F.I.B.I.O.I. F.L.S. A Ferrier M Heymann E Burch D P Rigg
Secretary	J N Hart L.L.B.
Charity number	306338
Company number	946307
Principal address	Singleton Chichester West Sussex PO18 OEU
Registered office	Singleton Chichester West Sussex PO18 OEU
Auditors	Jones Avens Piper House 4 Dukes Court Bognor Road Chichester West Sussex PO19 8FX
Bankers	Barclays Bank plc 74/75 East Street Chichester West Sussex PO19 1HT
Solicitors	Thomas Eggar The Corn Exchange Baffins Lane Chichester West Sussex PO19 1GE

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
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WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY GUARANTEE)

CONSOLIDATED FINANCIAL STATEMENTS

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2007

The trustees present their report and accounts for the year ended 31 December 2007.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and Comply with the charity's governing document, the Companies Act 1985 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

Structure, governance and management

The charity is a company limited by guarantee and is governed by its Memorandum and Articles of Association.

The trustees, who are also the directors for the purpose of company law, who served during the year were:

D Tomlinson M.A. (Cantab) (Chairman)

J Houlton B.Sc M.Sc CEng M.B.C.S. (Vice Chairman)

J N Hart L.L.B. (Hon Secretary)

M Pollock (Hon Treasurer)

N Clutton O.B.E. F.R.I.C.S.

G M Burton

Lady E Benson

D O Russell F.R.I.B.A. F.R.S.A.

(Deceased 12 September 2007)

N McGregor-Wood M.A. (Cantab) Barrister-at-Law

(Deceased 6 January 2008)

P Bryant OBE

Dr J Godfrey M.A.

M Garston L.L.B.

D Streeter B.Sc F.I.B.I.O.I. F.L.S.

A Ferrier

M Heymann

E Burch

D P Rigg

(Appointed 26 November 2007)

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

The trustees are appointed to the board in accordance with the Memorandum and Articles of Association.

New trustees are given essential documents including the Memorandum and Articles of Association, recent accounts, and guidance as to their responsibilities. The Chairman, Treasurer, Museum Director and senior staff meet the new trustee individually for briefing. The Museum's Training Officer is aware of trustees' training needs and arranges appropriate training from time to time.

The trustees appointed the Weald and Downland Open Air Museum Limited board to manage the group activity through and with the museum director and his staff. The day to day management of the charity is delegated to the Museum director, Richard Harris.

Note 15 gives details of the two subsidiary companies of Weald and Downland Open Air Museum Limited. Weald and Downland Museum Operations Limited is a registered charity (no. 1066745) as well as a registered company (no. 3427059) and is dormant and Singleton Museum Services Limited is a trading subsidiary (company no. 1437695).

The trustees consider the performance of the subsidiaries to be satisfactory.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
TRUSTEES' REPORT (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2007

With effect from commencement of business on 1 January 2004, the business of Weald and Downland Museum Operations Limited, its assets, liabilities and obligations were transferred to Weald and Downland Open Air Museum Limited for a nominal consideration.

The major risks to which the charity is exposed, as identified by the trustees, have been reviewed and systems or procedures have been established to manage those risks. The museum staff have an ongoing programme in place for risk assessment.

Objectives and activities

The charity's main objects are to stimulate public interest in and to promote the preservation of buildings of architectural or historical interest and to stimulate public interest in ancient crafts, trades and manufactures.

The policies adopted in furtherance of these objects are to run an open-air museum which inspires and delights its users; to provide lifelong learning based on the Museum's collections; to ensure high standards of collections care and to pursue research and scholarship. There has been no change in these during the year.

Achievements and performance

Objectives achieved in 2007:

- We commissioned, in partnership with the Edward James Foundation a Landscape Conservation Management Plan for West Dean Park to underpin our proposals for the new visitor facilities planned in the Access Project. The final draft plan will be published in April 2008.
- We started the review of our site masterplan as part of our preparation for production of a new Forward Plan for 2008-2012.
- We established a new exhibit, based on cultivated fields, showing the historical development of arable farming in the region.
- We received planning permission for the re-erection of three new exhibits: the church from South Wonston, a 17th-century bell-frame, and a hay barn from Ockley in Surrey.
- The hay barn from Ockley has been repaired and re-erected as an exhibit.
- We were awarded a grant by the DCMS/Wolfson fund and erected a shelter for the display of a large group of our horse-drawn vehicles and agricultural implements.
- The adult courses department was enhanced by an additional team member and achieved a steady increase in the number of courses on offer.
- Our proposal for a new MSc in the Conservation of Buildings was submitted to Bournemouth University. Subject to validation the first student cohort will start in autumn 2008. We also prepared proposals for modification of our existing MSc in the Conservation of Timber Buildings to meet new university regulations.
- We carried out site and exhibit improvements, including the creation of new pathways which allow all our exhibits to be accessed on safe and comfortable paths.
- One of our existing exhibits, the shed from Coldwaltham, was moved from its existing site in the Museum to a new site adjacent to the recreated rural timber yard, where it will be used to house and demonstrate machinery and equipment connected with timber processing.
- We received grant aid and restored to working order an important early threshing drum acquired in 1985 from a farm in the Ashdown Forest.
- We recruited a new KTP Associate to work on methods of providing public access to the Museum's resources by digital means. Our existing KTP Associate continued to produce her excellent series of research reports on our exhibit buildings.
- Our Interpretation department started a major project to create high quality hand-made historic clothing for interpretive use on the site, funded by the Friends of the Museum.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
TRUSTEES' REPORT (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2007

Singleton Museum Services significantly enhanced the Museum shop through re-display and improved sourcing of appropriate products, while the café concession achieved record results.

The Museum depends on a substantial input of volunteer resources for its day to day operation. In the year, volunteers contributed nearly 40,000 hours of work. Recruitment, induction and training procedures were significantly enhanced. The numbers of volunteers registered with the Museum increased from 420 to over 470 in the year.

2007 saw visitor numbers and admissions income comparable with 2006 which, given the poor weather in the early summer, is a very satisfactory result. Visitors who were able to donate their admission fee under the gift aid scheme enabled us to reclaim £69,395 of tax for the year.

Our other primary sources of income - Adult Courses and the Schools Service, Sales from the Shop and Café and income from Special Events and the use of the Museum's facilities - all made strong contributions to the overall financial result. The Friends of the Museum made grants to the Museum totalling £185,247 from their subscription income and fundraising activities. Grants of £52,000 were received from the Endowment Trust.

We were very grateful to receive legacies totalling £50,945 during the year. £49,655 of this, being unrestricted, was granted to the Weald & Downland Open Air Museum Endowment Trust to be invested for the longer term development of the Museum. As reported in 2006, the Endowment Trust also invests funds on behalf of the Museum which were the result of a repayment of VAT. The value of this fund at year end is £565,832 after the payment of a grant to the Museum.

Financial review

The trustees have set an objective to generate a small surplus on unrestricted funds each year to provide a contingency fund, build up a reserve to provide start-up funds for new projects and minimise the requirement for an overdraft facility. There was a small deficit of £61 in 2007. At the balance sheet date, the level of assets held in unrestricted funds was £452,701 (of which £13,585 related to non charitable trading fund) and in restricted funds was £4,054,192 giving total funds of £4,506,893. Included in unrestricted funds are cash reserves of £298,316.

Asset cover for funds

Note 20 sets out an analysis of the assets attributable to the various funds and a description of the trusts. These assets are sufficient to meet the charity's obligations on a fund by fund basis.

Plans for the future

New objectives proposed for 2008:

- We will commission proposals for the new visitor facilities planned in the Access Project, based on the recommendations of the Landscape Conservation Management Plan.
- We will write and publish our Forward Plan for 2008-12, together with a Development Plan for the Museum exhibits and other site resources.
- We will design and implement improvements to the information available to visitors about the site, exhibits and landscape, including the use of the barn from Hambrook as an orientation centre.
- We will implement improvements to our public facilities.
- We will establish a new system for the management of fundraising.
- We will carry out site and exhibit improvements, including the refurbishment of the Hangleton Cottage and the hall from Boarhunt.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
TRUSTEES' REPORT (CONTINUED)**

FOR THE YEAR ENDED 31 DECEMBER 2007

Disclosure of information to auditors

Each of the directors has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Jones Avens be reappointed as auditors of the company will be put to the Annual General Meeting.

On behalf of the board of trustees

D Tomlinson M.A. (Cantab) (Chairman)

Trustee

Dated: 31 March 2008

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the charitable company's state of affairs at the end of the year and of its income and expenditure for that period.

In preparing those accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
INDEPENDENT AUDITORS' REPORT**

**TO THE MEMBERS OF WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED
(LIMITED BY GUARANTEE)**

We have audited the consolidated group accounts of Weald and Downland Open Air Museum Limited (Limited by Guarantee) for the year ended 31 December 2007 set out on pages 8 to 21. These accounts have been prepared in accordance with the accounting policies set out on page 11.

This report is made solely to the group's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the group's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the group and the group's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As described in the Statement of Trustees' Responsibilities on page 5, the trustees, who are also the directors of Weald and Downland Open Air Museum Limited for the purpose of company law, are responsible for the preparation of accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Our responsibility is to audit the accounts in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the accounts give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Trustees' Report is not consistent with the accounts, if the group has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the group is not disclosed.

We read other information contained in the Trustees' Report, and consider whether it is consistent with the audited accounts. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the accounts. Our responsibilities do not extend to any other information.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the accounts, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance as to whether the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

We have undertaken the audit in accordance with the requirements of APB Ethical Standards including APB Ethical Standard - Provisions Available for Small Entities, in the circumstances set out in note 23 to the accounts.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
INDEPENDENT AUDITORS' REPORT (CONTINUED)
TO THE MEMBERS OF WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED
(LIMITED BY GUARANTEE)**

Opinion

In our opinion:

- the accounts give a true and fair view in accordance with United Kingdom Generally Accepted Accounting Practice of the state of the charitable group's affairs as at 31 December 2007 and of its incoming resources and application of resources in the year then ended;
- the accounts have been properly prepared in accordance with the Companies Act 1985; and
- the information given in the Trustees' Report is consistent with the accounts.

Jones Avens

Chartered Accountants
Registered Auditor
Piper House 4 Dukes Court
Bognor Road Chichester
West Sussex PO19 8FX

Dated: 28 April 2008

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2007**

	Notes	Unrestricted funds £	Restricted funds £	Total 2007 £	Total 2006 £
<u>Incoming resources from generated funds</u>					
Voluntary income	2				
- Admissions donated under Gift Aid		248,946	-	248,946	243,756
- Gift Aid tax reclaim		69,395	-	69,395	69,613
- Grants and donations		219,900	133,383	353,283	253,851
- Legacies received		50,945	-	50,945	15,121
Total voluntary income		589,186	133,383	722,569	582,341
Activities for generating funds	3				
- Turnover in subsidiary trading company		334,686	-	334,686	332,152
- Facilities income from venue hire		39,905	-	39,905	62,428
- Miscellaneous		12,128	-	12,128	17,944
Total activities for generating funds		386,719	-	386,719	412,524
Investment income					
- Interest receivable		13,037	6,979	20,016	29,883
Total investment income		13,037	6,979	20,016	29,883
Total incoming resources from generated funds		988,942	140,362	1,129,304	1,024,748
<u>Incoming resources from charitable activities</u>					
- Museum admission fees		310,747	-	310,747	320,236
- Education (Schools)		84,217	-	84,217	82,651
- Courses		167,818	-	167,818	148,349
- Special events		24,150	-	24,150	18,093
Total incoming resources from charitable activities		586,932	-	586,932	569,329
Other incoming resources	4	19,204	-	19,204	588,019
Total incoming resources		1,595,078	140,362	1,735,440	2,182,096

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED)
INCLUDING INCOME AND EXPENDITURE ACCOUNT**

FOR THE YEAR ENDED 31 DECEMBER 2007

	Notes	Unrestricted funds £	Restricted funds £	Total 2007 £	Total 2006 £
Resources expended	5				
Costs of generating funds					
Costs of generating voluntary income	5	25,320	-	25,320	24,888
Trading costs in subsidiary	3	232,312	-	232,312	222,498
		257,632	-	257,632	247,386
Net incoming resources available		1,337,446	140,362	1,477,808	1,934,710
Charitable activities					
Costs of charitable activities	5				
- Activities undertaken directly		1,220,523	150,213	1,370,736	1,291,955
- Support costs		59,404	-	59,404	60,380
Total costs of charitable activities		1,279,927	150,213	1,430,140	1,352,335
Grant to Endowment Trust	5	49,655	-	49,655	564,636
Total charitable expenditure		1,329,582	150,213	1,479,795	1,916,971
Governance costs	5	9,553	-	9,553	8,631
Total resources expended		1,596,767	150,213	1,746,980	2,172,988
Net (outgoing)/incoming resources before transfers		(1,689)	(9,851)	(11,540)	9,108
Gross transfers between funds	12	1,628	(1,628)	-	-
Net (expenditure)/income for the year/ Net movement in funds		(61)	(11,479)	(11,540)	9,108
Fund balances at 1 January 2007		452,762	4,065,671	4,518,433	4,509,325
Fund balances at 31 December 2007		452,701	4,054,192	4,506,893	4,518,433

Notes

The total income from admissions, including donations under Gift Aid, is £559,693 (£563,992 in 2006).

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 1985.

The company has no recognised gains or losses other than those dealt with above.

There are no acquisitions or discontinued operations during the current or preceding year.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
BALANCE SHEET
AS AT 31 DECEMBER 2007**

	Notes	2007		2006	
		£	£	£	£
Fixed assets					
Tangible assets	13		4,048,438		4,042,590
Current assets					
Stocks		52,349		36,300	
Debtors	16	114,742		112,324	
Project bank accounts		350,938		450,983	
Cash at bank and in hand		121,001		108,078	
			639,030		707,685
Creditors: amounts falling due within one year	17	(180,575)		(226,542)	
Net current assets			458,455		481,143
Total assets less current liabilities			4,506,893		4,523,733
Creditors: amounts falling due after more than one year	18		-		(5,300)
Net assets			4,506,893		4,518,433
Income funds					
Restricted funds	19		4,054,192		4,065,671
Non-charitable trading fund		13,585		13,550	
Other unrestricted funds		439,116		439,212	
Unrestricted funds			452,701		452,762
			4,506,893		4,518,433

The accounts were approved by the Board on 31 March 2008

M Pollock (Hon Treasurer)
Trustee

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2007**

1 Accounting policies

1.1 Basis of preparation

The accounts have been prepared under the historical cost convention.

The charitable group has taken advantage of the exemption in Financial Reporting Standard No 1 from the requirement to produce a cash flow statement on the grounds that it is a small charitable group.

The accounts have been prepared in accordance with applicable accounting standards, the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005 and the Companies Act 1985.

The consolidation is done on a line by line basis. Weald and Downland Museum Operations Limited and Singleton Museum Services Limited are included in the consolidation. These are the only subsidiaries of the parent company.

1.2 Incoming resources

Incoming resources includes grants, donations, legacies, museum entrance fees, schools education, courses, shop sales, catering income, income from special events, venue hire, enhanced visits, harvest income, rent receivable, and bank interest receivable, excluding value added tax. Donations and other forms of voluntary income or benefit are recognised when received or when definite notification has been received. All other incoming resources are recognised on a receivables basis.

1.3 Resources expended

Expenditure has been identified between costs of generating voluntary income, trading costs, charitable expenditure (split between undertaken directly, support costs and grants payable) and governance costs. Token redemption and gift aid expenditure has been allocated to costs of generating voluntary income. Trading costs is the expenditure in Singleton Museum Services Limited excluding audit and accountancy fees. Bank charges have been allocated to support costs within charitable expenditure as well as an apportionment of wages and salaries (100% of the Finance Officer's salary and 50% of the secretaries salaries) and depreciation of the fixtures, fittings and equipment. Amounts transferred to Weald and Downland Open Air Museum Endowment Trust are included in grants payable. External audit and accountancy fees are included in governance costs. All other costs are included in charitable expenditure undertaken directly. All expenditure is recognised on an accruals basis.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Leasehold property	Remaining life of lease
Plant and machinery	33% Straight line / 20% Reducing balance / 20% Straight line
Fixtures, fittings & equipment	25% Straight line
Motor vehicles	25% Reducing balance

Heritage assets consist of museum exhibits and the gridshell building which are depreciated over the remaining life of the lease on leasehold properties.

1.5 Stock

Stock is valued at the lower of cost and net realisable value.

WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2007

1 Accounting Policies **(continued)**

1.6 Accumulated funds

Restricted funds represent donations and grants made by organisations and individuals to fund individual projects.

At the point of completion, a restricted fund project is transferred to unrestricted funds providing there are no remaining restrictions.

1.7 Irrecoverable VAT

Irrecoverable VAT is written off to the Statement Of Financial Activities in the year it arises.

2 Voluntary income

	Unrestricted funds £	Restricted funds £	Total 2007 £	Total 2006 £
Donations and gifts	340,575	3,250	343,825	350,188
Legacies receivable	50,945	-	50,945	15,121
Grants receivable for core activities	197,666	130,133	327,799	217,032
	<u>589,186</u>	<u>133,383</u>	<u>722,569</u>	<u>582,341</u>

Included in donations and gifts is £248,946 (2006 - £243,756) relating to museum entrance fees received under gift aid.

3 Activities for generating funds

	2007 £	2006 £
Turnover in subsidiary	334,686	332,152
Trading costs in subsidiary	(232,312)	(222,498)
Net income from trading in subsidiary	<u>102,374</u>	<u>109,654</u>
Other activities for generating funds	52,033	80,372
Net activities for generating funds	<u>154,407</u>	<u>190,026</u>

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
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CONSOLIDATED FINANCIAL STATEMENTS
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2007**

4 Other incoming resources

	2007	2006
	£	£
Net gain on disposal of fixed assets	1,016	-
Rent received	18,188	20,655
VAT refund and interest	-	567,364
	<hr/> 19,204 <hr/>	<hr/> 588,019 <hr/>

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2007**

5 Total resources expended

	Staff costs £	Depreciation £	Other costs £	Grant funding £	Total 2007 £	Total 2006 £
Costs of generating funds						
Costs of generating voluntary income	-	-	25,320	-	25,320	24,888
Trading costs in subsidiary	-	-	232,312	-	232,312	222,498
Total	-	-	257,632	-	257,632	247,386
Charitable activities						
<u>Costs of charitable activities</u>						
Activities undertaken directly:						
Unrestricted funds	568,107	12,650	639,766	-	1,220,523	1,172,637
Restricted funds	-	61,688	88,525	-	150,213	119,318
	568,107	74,338	728,291	-	1,370,736	1,291,955
Support costs:						
Unrestricted funds	44,740	10,018	4,646	-	59,404	60,380
Restricted funds	-	-	-	-	-	-
	44,740	10,018	4,646	-	59,404	60,380
Total:						
Unrestricted funds	612,847	22,668	644,412	-	1,279,927	1,233,017
Restricted funds	-	61,688	88,525	-	150,213	119,318
	612,847	84,356	732,937	-	1,430,140	1,352,335
<u>Grant to Endowment Trust</u>						
Grant funding of activities	-	-	-	49,655	49,655	564,636
	612,847	84,356	732,937	49,655	1,479,795	1,916,971
Governance costs	-	-	9,553	-	9,553	8,631
	612,847	84,356	1,000,122	49,655	1,746,980	2,172,988

Governance costs includes payments to the auditors of £4,777 (2006: £4,315) for audit fees and £4,776 (2006: £4,315) for other services.

Notes 6 to 9 give more details on the resources expended.

**WEALD AND DOWNLAND OPEN AIR MUSEUM LIMITED (LIMITED BY
GUARANTEE)
CONSOLIDATED FINANCIAL STATEMENTS
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2007**

6 Costs of generating voluntary income

	2007	2006
	£	£
Other costs of Costs of generating voluntary income comprise:		
Token redemption	23,183	22,792
Gift aid expenditure	2,137	2,096
	25,320	24,888

7 Activities undertaken directly

	Unrestricted funds £	Restricted funds £	Total 2007 £	Total 2006 £
Other costs relating to costs of charitable activities comprise:				
Premises costs	102,188	-	102,188	113,178
Repairs, maintenance and site development	87,204	-	87,204	97,891
Collections management and conservation	6,223	66,864	73,087	23,874
Courses and education	128,578	964	129,542	122,139
Publicity	67,863	-	67,863	67,400
Special events	86,180	-	86,180	93,989
Office and administration	29,257	-	29,257	28,538
Travel and volunteers	32,943	-	32,943	30,894
Legal and professional	9,536	-	9,536	23,515
Knowledge Transfer Partnership	-	20,697	20,697	28,786
Other costs	89,794	-	89,794	95,697
	639,766	88,525	728,291	725,901

8 Support costs

	2007	2006
	£	£
Other costs	4,646	5,707
Staff costs	44,740	42,735
Depreciation	10,018	11,938
	59,404	60,380

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9 Grants payable

	2007	2006
	£	£
Grant to Endowment Trust	49,655	564,636

During the year, £49,655 (2006 - £564,636) was transferred to Weald and Downland Open Air Museum Endowment Trust to invest on its behalf. This is made up of unrestricted legacies received of £49,655 (2006 - £14,636) and VAT refund received of £0 (2006 - £550,000). These monies transferred, plus all interest received, will be made available to the Museum on an unrestricted basis, and on reasonable request by the Trustees of the Museum, for the Museum's use towards future project activity.

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year and no expenses were reimbursed to them.

J N Hart is a trustee and is also a partner of the Solicitors Thomas Eggar. During the year the group purchased professional fees from Thomas Eggar of £790.

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11 Employees

Number of employees

The average monthly number of employees during the year was:

	2007	2006
	Number	Number
Museum buildings and operations	36	30
Museum shop	6	5
Administration	2	2
	44	37

Employment costs

	2007	2006
	£	£
Wages and salaries	601,309	509,321
Social security costs	50,485	41,142
	651,794	550,463
Less: Transfer of wages costs to projects	(38,947)	(14,480)
	612,847	535,983

There were no employees whose annual emoluments were £60,000 or more.

12 Transfers

The transfers between funds represent transfers out of restricted funds for projects being transferred to unrestricted funds on completion, providing there are no remaining restrictions and also transfers into restricted funds where there is a deficit on a restricted fund project and the shortfall is made up from unrestricted funds.

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13 Tangible fixed assets

	Land and buildings	Heritage assets	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£	£
Cost						
At 1 January 2007	877,577	3,867,756	145,364	78,866	23,075	4,992,638
Additions	9,673	65,776	2,550	6,213	7,250	91,462
Disposals	-	-	(4,245)	-	(4,500)	(8,745)
At 31 December 2007	887,250	3,933,532	143,669	85,079	25,825	5,075,355
Depreciation						
At 1 January 2007	281,021	471,173	111,744	65,173	20,937	950,048
On disposals	-	-	(3,611)	-	(4,421)	(8,032)
Charge for the year	9,300	54,125	9,129	10,018	2,329	84,901
At 31 December 2007	290,321	525,298	117,262	75,191	18,845	1,026,917
Net book value						
At 31 December 2007	596,929	3,408,234	26,407	9,888	6,980	4,048,438
At 31 December 2006	596,556	3,396,583	33,620	13,693	2,138	4,042,590

14 Heritage assets

Heritage assets consist of Museum Exhibits and the Gridshell building.

The Museum Exhibits are a collection of nearly 50 historic buildings dating from the 13th to the 19th century. Rescued from destruction, the buildings have been carefully dismantled, conserved and rebuilt to their original form and bring to life the homes, farmsteads and rural industries of the last 500 years. Many of the interiors have been furnished, recreating the way the buildings were used by their owners centuries ago. They include historical cottages, houses, shops, halls, barns, sheds, stable, school, granary, workshops, tudor kitchen, treadwheel, watermill and a timber crane.

The Downland Gridshell, completed in 2002, is one of a very small number of gridshell structures in the United Kingdom, and its design and method of construction are unique. A very high degree of carpentry skill went into its fabrication, emulating but not imitating the traditional framed buildings at the Museum. It is used for storing the Museum's collections of tools and artefacts from rural life and also provides a workshop where historic timber framed buildings can be laid out for conservation and repair.

At 31 December 2007 Museum Exhibits have a cost of £1,885,048 and the Gridshell building has a cost of £2,048,484 making a total of £3,933,532.

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15 Investment in subsidiaries

Weald and Downland Museum Operations Limited

Weald and Downland Open Air Museum Limited holds 100% of the 2 ordinary shares in Weald and Downland Museum Operations Limited. The company's activity pre 1 January 2004 was that of operating the museum of buildings which has been developed by the parent company. With effect from commencement of business on 1 January 2004, the business of operating the museum was transferred to Weald and Downland Open Air Museum Limited and this subsidiary has been dormant since that date.

At 31 December 2007, the company's assets total £2 and its total funds were £2, being the share capital left in the company. During the year there were no incoming resources or resources expended.

This subsidiary is included in the consolidated accounts.

Singleton Museum Services Limited

Weald and Downland Open Air Museum Limited holds 100% of the 50,500 ordinary shares in Singleton Museum Services Limited. The company's activities are that of running the museum shop and cafe and dealing in certain agricultural products.

At 31 December 2007, the company's assets total £122,698, its liabilities £58,613 and its total funds £64,085. For the year, its turnover is £334,664, expenditure £334,653, other income £24 and profit £35.

This subsidiary is included in the consolidated accounts.

16 Debtors	2007	2006
	£	£
Trade debtors	65,620	73,197
Other debtors	32,466	20,322
Prepayments and accrued income	16,656	18,805
	114,742	112,324

17 Creditors: amounts falling due within one year	2007	2006
	£	£
Trade creditors	54,470	100,911
Taxes and social security costs	18,510	14,717
Other creditors	5,505	2,902
Accruals	102,090	108,012
	180,575	226,542

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18 Creditors: amounts falling due after more than one year	2007	2006
	£	£
Other creditors	-	5,300

19 Restricted funds

The income funds of the charity include restricted funds comprising the following balances:

	Movement in funds				Balance at 31 December 2007
	Balance at 1 January 2007	Incoming resources	Resources expended	Transfers	
	£	£	£	£	£
Museum Exhibits	1,484,597	48,447	(35,988)	23,577	1,520,633
Longport and Extension	283,375	-	(4,498)	-	278,877
Leasehold Properties	163,423	-	(2,596)	-	160,827
Store in Railway Cutting	9,337	-	(148)	-	9,189
Maurice Heynes Legacy	99,127	5,489	-	-	104,616
Gridshell	1,922,194	-	(30,578)	-	1,891,616
Benson Fund	27,069	1,490	-	-	28,559
Teachers Pack 2003/4	5,331	-	-	-	5,331
Arthur Cox Project	10,000	-	-	(10,000)	-
Orientation Feasibility Study	10,799	11,000	-	-	21,799
Rural Teaching Facility	20,949	-	(321)	-	20,628
Other	29,470	73,936	(76,084)	(15,205)	12,117
	<u>4,065,671</u>	<u>140,362</u>	<u>(150,213)</u>	<u>(1,628)</u>	<u>4,054,192</u>

20 Analysis of net assets between funds

	Unrestricted funds £	Restricted funds £	Total £
Fund balances at 31 December 2007 are represented by:			
Tangible fixed assets	154,385	3,894,053	4,048,438
Current assets	468,141	170,889	639,030
Creditors: amounts falling due within one year	(169,825)	(10,750)	(180,575)
	<u>452,701</u>	<u>4,054,192</u>	<u>4,506,893</u>

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21 Commitments under operating leases

At 31 December 2007 the company had annual commitments under non-cancellable operating leases as follows:

	Land and buildings	
	2007	2006
	£	£
Expiry date:		
In over five years	30,126	27,747
	<u>30,126</u>	<u>27,747</u>

22 Capital commitments

	2007	2006
	£	£
At 31 December 2007 the company had capital commitments as follows:		
Expenditure contracted for but not provided in the accounts	28,000	-
	<u>28,000</u>	<u>-</u>

23 Auditors' Ethical Standards

The relevant circumstances requiring disclosure in accordance with the requirements of APB Ethical Standard - Provisions Available for Small Entities are that, in common with many charities of our size and nature we use our auditors to assist with the preparation of the accounts.